	2021							
		Q1		Q2		Q3		Q4
Loan proceeds	\$	-	\$	600,000.00	\$	600,000.00	\$	600,000.00
Grants	\$	300,000.00	\$	100,000.00	\$	-	\$	-
Donations	\$	1,000.00	\$	1,000.00	\$	1,000.00	\$	1,000.00
New customer deposits	\$	-	\$	-	\$	5,000.00	\$	6,750.00
Data revenue	\$	-	\$	5,500.00	\$	18,500.00	\$	33,000.00
Phone revenue	\$	-	\$	-	\$	1,500.00	\$	2,500.00
Total revenue	\$	301,000.00	\$	706,500.00	\$	626,000.00	\$	643,250.00
Pre-construction engineering	\$	57,000.00	\$	57,000.00	\$	57,000.00	\$	6,000.00
Make ready surveys	\$	4,000.00	\$	4,000.00	\$	4,000.00	\$	500.00
Fiber construction cost	\$	-	\$	250,000.00	\$	500,000.00	\$	500,000.00
Equipment & spare parts	\$	40,000.00	\$	45,000.00	\$	80,000.00	\$	80,000.00
						4 000 00	_	
Pole attachment/quarterly fees	\$	-	\$	400.00	\$	1,200.00	\$	2,000.00
ODN Maintenance	\$	-	\$	1,000.00	\$	3,000.00	\$	5,000.00
VELCO mid-haul	\$	-	\$	-	\$	1,400.00	\$	1,400.00
ISP backhaul	\$	-	\$	-	\$	2,000.00	\$	2,000.00
Hardware & software support	\$	-	\$	-	\$	1,600.00	\$	1,600.00
Retail equipment COGS	\$	-	\$	2,000.00	\$	4,000.00	\$	8,000.00
Marketing	\$	10,000.00	\$	10,000.00	\$	10,000.00	\$	10,000.00
Insurance	\$	4,500.00	\$	4,500.00	\$	4,500.00	\$	4,500.00
Construction labor	\$	-	\$	47,500.00	\$	47,500.00	\$	47,500.00
Manager contract/salary	\$	25,000.00	\$	25,000.00	\$	25,000.00	\$	25,000.00
Legal	\$	5,000.00	\$	5,000.00	\$	5,000.00	\$	5,000.00
ISP/operations	\$	-	\$	25,000.00	\$	35,000.00	\$	50,000.00
Office costs	\$	2,000.00	\$	2,000.00	\$	2,000.00	\$	2,000.00
Bookkeeping/audit	\$	7,000.00	\$	4,500.00	\$	4,500.00	\$	4,500.00
Interest on loans	\$	-	\$	9,000.00	\$	18,000.00	\$	27,000.00
Total expenses	\$	154,500.00	\$	491,900.00	\$	805,700.00	\$	782,000.00
EBITDA	\$	146,500.00	\$	214,600.00	\$	(179,700.00)	\$	(138,750.00)

Total 2021

	. 0 (a. 2021	
\$		May not receive this VEDA loan, assuming that we do $% \left\{ \left(1,0\right) \right\} =\left\{ \left($
\$	400,000.00	May pursue additional grants for Q3/Q4
\$	4,000.00	
\$	11,750.00	
\$ \$ \$ \$	57,000.00	
	4,000.00	
\$	2,276,750.00	
\$	177,000.00	
\$ \$ \$	12,500.00	
\$	1,250,000.00	
\$	245,000.00	
\$	3,600.00	
\$	9,000.00	
\$	2,800.00	
\$	4,000.00	
\$ \$ \$ \$ \$ \$ \$	3,200.00	
\$	14,000.00	
\$	40,000.00	
\$	18,000.00	
\$	142,500.00	
\$	100,000.00	
\$	20,000.00	
\$ \$ \$	110,000.00	
\$	8,000.00	
\$	20,500.00	
\$	54,000.00	
\$	2,234,100.00	
\$	42,650.00	

CVFiber 2021 Draft Budget

Revenues	;	2019 Budget	:	2019 Expected		2020 Budget	
Item							
Philanthropic donations	\$	25,000.00	\$	7,500.00	\$	50,000.00	
Promissory notes issued	\$	225,000.00	\$	-	\$	350,000.00	
Grants	\$	50,000.00	\$	38,000.00	\$	60,000.00	
Loans	\$	-	\$	-	\$	500,000.00	(2
Residential Internet (\$80 x 2 mos, 36 subs)	\$	5,760.00	\$	-	\$	-	
TOTAL REVENUES	\$	305,760.00	\$	45,500.00	\$	960,000.00	
Expenditures		2019		2019 Expected		2020 Budget	-
Capital							
Permitting, make ready, engineering	\$	180,000.00	\$	-	\$	500,000.00	
Debt service	\$	-	\$	-	\$	12,500.00	
Subtotal Capital	\$	180,000.00	\$	-	\$	512,500.00	
Operational							
External business development services (incl. business plan consulting)	\$	25,000.00	\$	20,000.00	\$	75,000.00	
Financial (incl. accounting, bank fees, audits)	\$	5,000.00	\$	-	\$	5,000.00	
Insurance	\$	-	\$	_	\$	_	
Office supplies (incl. PO Box, printing)	\$	3,260.00	\$	500.00	\$	500.00	
Legal	\$	12,500.00	\$	-	\$	10,000.00	
Advertising	\$	15,000.00	\$	-	\$	5,000.00	
Survey	\$	15,000.00	\$	3,000.00	\$	-	
Software	\$	-	\$	-	, \$	5,360.00	
Network operational costs (incl. rent, admin,						7,	
support, power)	\$	50,000.00	\$	-	\$	-	
Subtotal Operational	\$	125,760.00	\$	23,500.00	\$	100,860.00	
TOTAL EXPENDITURES	\$	305,760.00	\$	23,500.00	\$	613,360.00	
Net income	\$	-	\$	22,000.00	\$	346,640.00	

NOTES:

2) The entire loan will be in the amount of \$4M but we will only draw this amount in FY 2020.

¹⁾ There are no deficits or surpluses from prior years, since the organization only came into existence in 2018.

Account	Туре
100 - VALLEYNET ECFIBERNET PROJ	Bank
100 1 - NSB - PAYROLL ACCOUNT	Bank
140 - ACCOUNTS RECEIVABLE	Accounts Receivable
149 - BAD DEBT RESERVE	Accounts Receivable
181 - EMPLOYEE ADVANCES	Other Current Asset
182 - PAYROLL ADVANCES	Other Current Asset
188 - OTHER ACCOUNTS RECEIVABLE	Other Current Asset
196 - DEFERRED CHARGES	Other Current Asset
225 - MATLS & SUPP INVENTORY	Other Current Asset
290 - VENDOR DEPOSITS	Other Current Asset
308 - CONSTRUCTION IN PROGRESS	Fixed Asset
366 - ACCUMULATED DEPRECIATION	Fixed Asset
550 - ACCOUNTS PAYABLE	Accounts Payable
578 1 - ADVANCES FROM ECFIBER	Other Current Liability
578 99 - ADV FM ECF - DISBURSED	Other Current Liability
586 - AFLAC INSURANCE PAYABLE	Other Current Liability
587 - NTCA 401K PAYABLE	Other Current Liability
589 - DENTAL INSURANCE PAYABLE	Other Current Liability
590 - WAGES & SALARIES PAYABLE	Other Current Liability
605 - VERMONT SALES TAX PAYABLE	Other Current Liability
650 - CUSTOMER CONST DEPOSITS	Other Current Liability
651 - DEFERRED REVENUE	Other Current Liability
660 - VUSF PAYABLE	Other Current Liability
661 - FEDERAL USF PAYABLE	Other Current Liability
10 - SALES REVENUE	Income
10 - 1 RESIDENTIAL SALES	Income
10 - 2 BUSINESS SALES	Income
15 - INSTALL/ACTIVATION REVENUE	Income
15 - 1 RES INSTALL/ACTIV REV	Income
15 - 2 BUS INSTALL/ACTIV REV	Income
15 - 3 LABOR	Income
15 - 4 MATERIALS	Income
15 - 5 NON STANDARD INSTALL	Income
18 - SERVICE REVENUE	Income
18-1-10 RESIDENTIAL INTERNET	Income
18-1-20 RESIDENTIAL TELEPHONE	Income
18-1-40 RESIDENTIAL ANTI VIRUS	Income
18-2-10 BUSINESS INTERNET	Income
18-2-20 BUSINESS TELEPHONE	Income
18-2-30 BUS DARK FIBER RENTAL	Income
18-2-40 BUSINESS ANTI VIRUS	Income
18-9-10 RESIDENTIAL BILL RENDER	Income

21 - GRANT PROCEEDS	Income
22 - POLE RENTAL REVENUE	Income
25 - COST OF GOODS SOLD	Cost of Goods Sold
25 1 - INTERNET PROVISIONING	Cost of Goods Sold
25 2-1 - TEL PROV - RECURRING	Cost of Goods Sold
25 2-2 - TEL PROV - ACTIVATION	Cost of Goods Sold
25 2-3 - TEL PROV - USAGE	Cost of Goods Sold
25 3 - INSTALLATION EXPENSE	Cost of Goods Sold
25 4 - ANTI VIRUS PROVISIONING	Cost of Goods Sold
25 50 EQUIPMENT	Cost of Goods Sold
25 6 - POLE/CONDUIT RENTALS	Cost of Goods Sold
40 - OPERATING COST	Expense
40 11 - CONTRACTED LABOR	Expense
40 110 PAYROLL TAXES	Expense
40 111 HEALTH INSURANCE	Expense
40 112 401K EXPENSE	Expense
40 12 - CONTRACTED LABOR - ACCR	Expense
40 199 CAPITALIZED LABOR CONTRA	Expense
40 2 - EMPLOYEE EXPENSES	Expense
40 21 - ENTERTAIN, MEALS, ETC	Expense
40 22 - TRAINING	Expense
40 3 - OFFICE RENT	Expense
40 32 - HUB RENTAL	Expense
40 35 - UTILITIES - ELEC, FUEL	Expense
40 4 - MAIL, COURIER, PO BOX	Expense
40 5 - COMPUTER, INTERNET, PHON	Expense
40 61 - BILLING	Expense
40 62 - AUDITING	Expense
40 63 - OFFICE CLEANING	Expense
40 64 - ANSWERING SERVICE	Expense
40 65 - NETWORK MAINTENANCE	Expense
40 66 - WASTE DISPOSAL	Expense
40 67 - PAYROLL SERVICES	Expense
40 68 - LEGAL SERVICES	Expense
40 69 - BANK CHARGES	Expense
40 7 - INSURANCE	Expense
40 8 - OFFICE SUPPLIES	Expense
40 81 - INSTALL MATLS & SUPPL	Expense
40 82 - VEHICLE MAINT & RPR	Expense
40 88 CUST ACCOM & PROMOTION CR	Expense
40 881 MARKETING	Expense
40 89 - MISCELLANEOUS	Expense
40 9 - REGULATORY FEES	Expense
40 95 - BAD DEBT	Expense

41 - MAKE READY EXPENSE	Expense
60 - INTEREST INCOME	
71 - INTEREST EXPENSE	Expense
88 - (GAIN)/LOSS - ASSET DISPOS	Other Expense
FEDERAL INCOME TAXES	Other Expense